



## Plenary 4: YHDP Process Overview in Urban and Rural Areas

### Summary of Round 1 YHDP Coordinated Community Plans

*A central requirement of the Youth Homelessness Demonstration Program (YHDP) is for each selected community to develop a coordinated community plan (CCP) to prevent and end youth homelessness.*

The U.S. Department of Housing and Urban Development (HUD) designed the 2017 YHDP process to allow Continuums of Care (CoCs) up to 4 months to submit a coordinated community plan, and up to 4 additional months to address comments from HUD. This planning process is expected to lay the ground work for implementation and provide a framework for the various projects for which the CoC Collaborative Applicant will request funding from HUD within the selected community.

### Mandatory Structural Components

1. A statement of need concerning at risk and homeless unaccompanied and pregnant or parenting youth in the geographic area
2. A list of partners, and a description of their involvement, that includes representation from the following stakeholder groups as possible:

Affordable Housing Developers	Local and State Government
CoC and Emergency Solutions Grants (ESG) Program Recipients	Local and State Law Enforcement and Judges
Community Development Corporations	Nonprofit Youth Organizations
Early Childhood Development and Child Care Providers	Privately Funded Homeless Organizations
Health, Mental Health, and Substance Abuse Agencies	Public Child Welfare Agencies
Institutions of Higher Education	Public Housing Authorities
Juvenile and Adult Corrections and Probation	Runaway and Homeless Youth Program Providers
Landlords	Workforce Innovation and Opportunity Act (WIOA) Boards and Employment Agencies
Local and State Educational Agencies	Youth Action Board
Local Advocacy, Research, and Philanthropic Organizations	

3. A shared vision, list of goals, objectives, and action steps, including which partners are responsible for each step





4. A list of new projects, to be funded by HUD and other sources, that will support the implementation of the coordinated community plan
5. A governance structure, including an organizational chart and decision-making process
6. A plan for continuous quality improvement during the implementation of the coordinated community plan
7. A signature page including the signatures of official representatives of at least the following systems:
  - a. The CoC
  - b. Public Child Welfare Agency
  - c. Local Government Agency
  - d. Youth Action Board

## HUD Principles to Be Addressed

*YHDP grantees must address how the following principles will be incorporated into the community's overall approach to preventing and ending youth homelessness, as well as the individual interventions that support the overall approach.*

1. **The United States Interagency Council on Homelessness (USICH) Youth Framework and the Four Core Outcomes:** The CCP must demonstrate a commitment to the principles of the 2012 USICH Youth Framework to End Youth Homelessness and its following four core outcomes:
  - a. **Stable housing** includes a safe and reliable place to call home;
  - b. **Permanent connections** include ongoing attachments to families, communities, schools, and other positive social networks;
  - c. **Education/employment** includes high performance in and completion of educational and training activities, especially for younger youth, and starting and maintaining adequate and stable employment, particularly for older youth; and
  - d. **Social-emotional well-being** includes the development of key competencies, attitudes, and behaviors equipping a young person to succeed across multiple domains of daily life, including school, work, relationships, and community.
2. **Special Populations:** USICH, together with its partner agencies, has identified several special populations who are especially vulnerable to homelessness and have been shown to experience homelessness in ways that are distinct from the general population of youth. For these vulnerable and often disproportionately represented young people, there is a need for identification methods, infrastructure considerations, housing, and service-delivery methods that are specific to their needs. The CCP must identify and address the local impact of homelessness on these subpopulations and specifically address how the system will meet the needs of lesbian, gay, bisexual, transgender, and questioning (LGBTQ) youth; minors (under the age of 18), pregnant and parenting youth; youth involved with juvenile justice and foster care systems; and victims of sexual trafficking and exploitation.
3. **Positive Youth Development (PYD) and Trauma-informed Care (TIC):** Both PYD and TIC are accepted best practices in housing and service delivery for youth and include principles and service frameworks endorsed by many branches of the federal





government, including HUD, and the U.S. Departments of Health and Human Services (HHS) and Education (DOE). The CCP must address how PYD and TIC will be incorporated into all aspects of the youth crisis response system.

4. **Family Engagement:** HUD considers the best outcome for young people is that they never have to engage with crisis response resources, and the best diversion and intervention strategy is to engage families, whenever appropriate, through community partnerships with organizations, such as child welfare agencies, schools, youth providers, and other community human services and homelessness services providers. The CCP must address family engagement strategies and services designed to strengthen, stabilize, and/or reunify families. Potential services include family counseling, conflict resolution, parenting supports, relative or kinship caregiver resources, and targeted substance abuse and mental health treatment.
5. **Immediate Access to Housing with no Preconditions:** Housing is a cornerstone for meeting a multitude of basic needs necessary for success. Young people should be provided with rapid access to safe, secure, and stable housing, which meets their needs as quickly as possible without the condition that they are “ready” for housing. The CCP must address how all youth will be offered immediate access to safe, secure, and stable housing with no preconditions.
6. **Youth Choice:** The capacity for self-determination may be a critical factor in obtaining many positive outcomes for transition aged youth (Carter, Lane, Pierson, & Stang, 2008) and is closely related to the principles of PYD. Consistent with federal youth policy, allowing young people to exercise self-determination is a youth-centered approach valuing youths’ expressed needs, self-awareness, and community knowledge. This youth-centered approach emphasizes youth choice in terms of housing type and the extent and nature of supports and services. It also promotes presenting alternative options for young people who avoid programs with barriers like sobriety or abstinence. The CCP must address how youth choice will be integrated into all aspects of the youth crisis response system.
7. **Individualized and Client Driven Supports:** The CCP must acknowledge that the needs of each young person to be served will be unique. Housing and support packages that help prevent and end homelessness among youth must recognize and respond to differences across individuals to serve them appropriately and efficiently. Communities must design the system flexibly to accommodate individuals with high and low service needs, as well as the need for short- or long-term supports. The CCP must address how the youth crisis response system will provide individualized and client driven supports.
8. **Social and Community Integration:** The goal of serving young people experiencing homelessness should be successful transition to adulthood, including successful integration into a community as positive contributing community members. Accomplishing this goal requires the community to provide socially supportive engagement and opportunities for young people to participate in meaningful community activities.
9. **Coordinated Entry:** Coordinated entry processes are necessary components of a high functioning crisis response system and must be developed intentionally to incorporate youth. The CCP must address how the CoC will ensure the coordinated entry process is youth appropriate.





# Coordinated Community Plan Summaries from Round 1 YHDP Sites

## Anchorage, AK

### Municipality of Anchorage Community Plan to End Homelessness: Youth and Young Adults 2020

#### Shared Vision

Anchorage is a very diverse community with youth from many different backgrounds and cultures with a wide range of abilities, ages, strengths, vulnerabilities, and skills. To prevent and end youth and young adult homelessness, it requires that all young people recognize their individual skills and strengths to overcome the challenges in their lives. To achieve our collective vision, we commit to bringing youth voices, choices, and leadership to the forefront, both in planning and implementing system changes and in the way programs and housing are designed and delivered.

#### YHDP Goals

- **System-Wide Goal 1: HOUSING + SUPPORTS:** Youth are in stable housing, in the type of housing most suited to each individual's needs and with appropriate supports to maintain permanent housing. Youth and young adults build self-efficacy by setting goals and participating in service planning and choice.
- **System-Wide Goal 2: EDUCATION + EMPLOYMENT:** Youth and young adults enter a post-secondary education, vocational, or certificate program. Youth and young adults retain living wage employment.
- **System-Wide Goal 3: SOCIAL AND EMOTIONAL WELL-BEING + PERMANENT CONNECTIONS:** Youth and young adults engage in positive, healthy relationships and behaviors; are involved with culture and community; remain in services and aftercare; and report a feeling of self-sufficiency and independence. Young people have at least one permanent connection with a caring adult.
- **System-Wide Goal 4: LEADERSHIP + SYSTEMS TRANSFORMATION:** Youth and young adults build skills and engage as leaders and advocates to transform systems informed by their lived experience. Systems that address issues related to youth and young adults who experience homelessness are trauma-informed and rooted in PYD principles.

#### PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

##### Permanency Navigator Team

Establish a team of four mobile Permanency Navigators to help youth exit the coordinated entry system, connect to community resources, and maintain housing. Frequency and level of assistance increases with





vulnerability. Each navigator will have a specialization based upon the needs of specific target populations.

**Young Adult Permanent Supportive Housing (PSH)**

Provide eight PSH beds prioritized for young adults with severe service needs who do not meet HUD's definition for chronically homeless, with a local partner who will provide on-site supportive services. Currently, all beds in our CoC are prioritized for individuals experiencing chronic homelessness and few young adults meet this definition.

**Rapid Rehousing for Young Adults**

Provide rapid placement and rental assistance to 40-50 young adults per year in a low-barrier, Housing First approach tailored to everyone's needs and choices. Permanency Navigators will provide mobile case management support to help young adults identify units, work with landlords, and create permanent housing plans. Rental assistance will be offered for up to 12 months as needed in a step-down process until youth can pay rent on their own. Specialized housing options will be identified to maximize youth options.

**Host Home Program for Youth and Young Adults who Identify as LGBTQ**

Offer stipend support for a network of host homes for youth and young adults who identify as LGBTQ.

**YHDP Partners (By Sector)**

- Affordable housing developers
- Alaska Native Tribal organizations
- CoC Program recipients
- Community development corporations
- Early childhood development providers
- ESG Program recipients
- Employment agencies
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Landlords
- Local educational agency (school district)
- Local and state government
- Local and state law enforcement and judges
- Local advocacy, research, and philanthropic organizations, including organizations that focus on LGBTQ+ youth, domestic violence, and/or sexual assault
- Maternal group home
- Non-profit youth organizations, including organizations providing LGBTQ housing, services for victims of human trafficking, youth development, and community-based behavioral health
- Public child welfare agencies
- Public housing authorities
- Runaway and Homeless Youth Program providers
- Youth Advisory Board, including a youth task force





## San Francisco, CA

### San Francisco Coordinated Community Plan to Prevent and End Youth Homelessness: A Stable Future for San Francisco's Youth

#### Shared Vision

With shared responsibility in San Francisco, our vision is a city where no youth experience homelessness. To that end, we will prevent and end youth homelessness using a coordinated community response offering low-barrier, flexible housing models and uniquely tailored services ensuring that homelessness is rare, brief, and a one-time experience, while empowering youth to define and achieve their own self-sufficiency through immediate and equal access to the continuum of resources, support, and care.

#### YHDP Goals

- **GOAL #1:** Implement coordinated entry to identify all unaccompanied youth experiencing homelessness and housing instability.
- **GOAL #2:** Assess and prioritize the needs of the most vulnerable youth experiencing homelessness.
- **GOAL #3:** Prevent youth from becoming homeless.
- **GOAL #4:** Immediately link youth experiencing homelessness to safe, stable, appropriate housing and supportive wrap-around services.
- **GOAL #5:** Create and expand flexible housing options targeted to the needs of unaccompanied youth.
- **GOAL #6:** Provide exit opportunities. Support youth in transitioning out of time-limited programs and provide support in sustainable exit strategies for all youth.
- **GOAL #7:** Ensure all housing and service options are low-barrier, coordinated, equally accessible and have a Housing First orientation with high-quality, client-centered, intensive support services targeted to the most vulnerable youth.
- **GOAL #8:** Integrate transitional aged youth-focused behavioral health and substance abuse interventions into the youth homelessness system of care.
- **GOAL #9:** Improve educational outcomes and employment opportunities for youth as a pathway for achieving stability and self-sufficiency.
- **GOAL #10:** Support a systems-level culture change led by youth voice and action.

#### PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

##### Planning and Implementation of Coordinated Entry

This project will allow San Francisco to create and implement a system that will identify, assess, and streamline housing solution interventions in an effective and innovative way while incorporating youth voice throughout the process. YHDP funding will support coordinated entry staff (1.5 FTE), facilitation of the





community planning process, and involvement of youth in the planning and implementation of the coordinated entry system (two hired youth).

### **Host Home Model**

Host homes will provide a new housing intervention in San Francisco, using existing housing stock and community integration to house more of the city's youth. This intervention provides a non-institutional, community-based housing option for LGBTQ youth and youth of color and will increase the city's limited supply of housing for pregnant and parenting youth. Assistance will be available for between 3 and 24 months and will include case management and moving support.

### **Low Barrier Supportive Housing and Housing Support Targeting Vulnerable Populations**

Low barrier supportive housing models will be targeted to youth with the highest vulnerability and service needs, including LGBTQ youth, youth of color, and pregnant and parenting youth. These housing models will include single site or scattered site housing placement, long-term rental subsidies (up to 24 months), long-term supportive housing units (no time limit), short-term flexible funding for housing solutions (one time or 3-24 months), case management, mental health and substance abuse support, and moving support.

### **YHDP Partners (By Sector)**

- Affordable housing developer
- CoC Program recipients
- Community development corporation
- Early childhood development and child care provider
- ESG Program recipients
- Employment agencies
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Juvenile and adult corrections and probation
- Landlords
- Local advocacy, research, and philanthropic organizations
- Local education agency (school district)
- Local government
- Local law enforcement
- Non-profit youth organizations, including organizations focused on foster care, LGBTQ, and violence prevention
- Privately funded homelessness organizations, including organizations providing street outreach, housing, legal aid, economic and workforce development, and LGBTQ
- Public welfare agency
- Public housing authority
- Runaway and Homeless Youth Program providers
- Youth Advisory Boards, including the Youth Policy and Advisory Committee and San Francisco Youth Commission





## Santa Cruz, CA

### Ignore No More: Santa Cruz County Youth Homeless Demonstration Program Coordinated Community Plan

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#### Shared Vision

Our Santa Cruz County Youth Homelessness Demonstration Program's (SCCYHDP) shared goal of ending youth and young adult homelessness is driven by values of justice, equity, compassion, and dignity for all. Youth agency is a core principle that guides each step of our efforts and is embedded in our work. Despite our limitations and challenges, our collective values, principles, and shared strengths have led us to many small and large community successes (such as significantly reducing chronic and veteran homelessness). As we infuse our work with these values and principles, **we envision a community in which all youth and young adults are housed, thriving, and experience a healthy transition into adulthood.** We will experience a community that has shifted its norms and narratives from one that accepts youth and young adult homelessness as inevitable to one that recognizes it as urgent and solvable.

#### YHDP Goals

The Santa Cruz YHDP community planning process led to the development of **high-level impact goals** in four core areas:

1. **Housing Continuum** (from outreach to permanent housing): Youth and young adults are housed, thriving, and supported to reach their full potential.
2. **Permanent Connections:** Youth build lifelong connections with families, communities, and system providers who will help build safe and meaningful permanent relationships.
3. **Education and Employment:** All youth and young adults are embraced and supported by peers, educational and workforce systems, and the broader community to realize their full educational and employment potential.
4. **Prevention and Diversion:** Our community supports strong, healthy families, but should these families experience a crisis, there are culturally appropriate on-demand responses that support the freedom of youth to practice self-love agency and compassion for themselves and others.

The overarching measurable goal for the SCCYHDP is functional zero for youth and young adult homelessness by 2022. **Functional zero** will be reached when the number of youth and young adults identified as experiencing homelessness within our Santa Cruz County community during each month is less than the average number of youth and young adults experiencing homelessness who are being connected to housing (transitional housing, rapid rehousing, or permanent housing) each month.





## PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

### Host Home Pilot

This pilot program will be designed based on successful models in other areas of the country. Host home families will be recruited, trained, and supported. The pilot will focus specifically on outreaching to LGBTQ+, ethnic minorities, pregnant and parenting youth, and other vulnerable youth preferring a home-based private setting with adult support to group shelter or being on their own in transitional housing. Length of stay and financial support models will be researched through established programs.

### Transitional Housing (TH) Plus

TH Plus is service rich, fully subsidized, time-limited rental housing based on youth need (up to 24 months without a waiver). The model includes single units (studio apartments) and rooms in shared houses, possibly master leased. TH Plus serves as an option for youth and young adults who need more time and support regarding tenant requirements, such as negotiating and managing their own lease or paying monthly rent and utilities. TH Plus may be linked to rapid rehousing and other housing options as needed and appropriate.

### Rapid Re-housing 2.0

Rapid Rehousing 2.0 is geared toward young adults or youth with some independent living experience. It includes housing navigation, rent and move-in assistance with the amount of rent assistance declining as youth income increases. It also includes flexible and service rich case management with voluntary participation.

### Permanent Supportive Housing

The program is geared for youth with lasting disabilities or complex needs. Subsidy may be provided through a tenant-based rental voucher in collaboration with the Housing Authority. There is no set time limit. The model provides youth with time and flexibility needed to achieve permanent housing at their own rate.

### Drop-in Center

Drop-in centers in North County and South County, or one large center with adequate transportation, will provide a safe and welcoming place for youth at risk of and experiencing homelessness to obtain assistance to meet basic needs (i.e., food, shower, hygiene products, laundry, clothing, a safe place to sleep) and connect with resources and services.

### Homeless Crisis Response Integrated Services Team

Integrated and diverse multidisciplinary service teams will work across systems and agencies to identify and connect youth and young adults to the individualized services and assistance they need to resolve short-term homelessness and avoid entering the local system of homelessness





	services. Eligible participants will include youth who are imminently at risk of homelessness (using the HUD CoC definition) and youth who are defined under other applicable statutes, such as McKinney-Vento.
<b>Smart Path to Housing and Health</b>	Develop a coordinated entry system that is comfortable, welcoming, and appropriate for youth and young adults.
<b>YHDP Coordination</b>	Create a first planning grant project focused on community planning activities to date, including planning and support for all community meetings, support for participation in all HUD YHDP contractor calls and meetings, Youth Advisory Board formation, and work to draft and revise the CCP. A second YHDP planning grant will be used for an additional set of eligible planning activities, including support and compensation for Youth Advisory Board members.

### YHDP Partners (By Sector)

- Affordable housing developers
- CoC Program recipients
- Community partners, including the Santa Cruz Museum of Art and History and Santa Cruz Public Libraries
- Early childhood development and child care providers
- ESG Program recipients
- Health, mental health, and substance abuse agencies
- Homeless service agency
- Juvenile and adult corrections and probation
- Landlords
- Local advocacy, research, and philanthropic organizations, including an LGBTQ+ organization
- Local educational agencies
- Local government
- Non-profit youth organizations, including an organization serving abused and neglected children
- Winter shelter
- Santa Cruz Veterans Resource Center
- Privately funded homelessness organization (emergency shelter/transitional housing provider)
- Public child welfare agency
- Public housing authority
- WIOA Board and employment agency
- Youth Advisory Board





## Connecticut Balance of State

### Opening Doors for Youth 2.0: An Action Plan to Provide All Connecticut Youth and Young Adults with Safe, Stable Homes and Opportunities

#### Shared Vision

A Connecticut where all young people have safe, stable places to live and opportunities to reach their full potential. Where:

- Community partners in child welfare, juvenile and criminal justice, and educational systems, among others, work closely to ensure youth falling into homelessness is a rare occurrence;
- There is a coordinated response system within each region of Connecticut that provides low-barrier, individualized, and quick access to housing assistance and services needed for youth to obtain stability through self-determined goals, thereby ensuring a youth's episode of homelessness is brief; and
- Youth are connected to services within the community, kin and/or other natural supports, and employment assistance is provided with the necessary tools, such as living and relationship skills, to maintain stability and well-being, ensuring homelessness is non-recurring and providing youth with an opportunity to achieve their goals and thrive.

Once Connecticut achieves this vision, we will continue to update and improve the homelessness prevention and response system in collaboration with our youth partners based on feedback from youth participants and providers, data, and emerging best practices to meet the evolving needs of youth.

#### YHDP Goals

- **GOAL A:** The community identifies all unaccompanied youth experiencing homelessness.
- **GOAL B:** Use shelter diversion strategies whenever possible and provide immediate access to low-barrier shelter to any youth who needs and wants it.
- **GOAL C:** Use coordinated entry processes to link all youth experiencing homelessness to housing and services tailored to their needs.
- **GOAL D:** The community acts with urgency to swiftly assist youth to move into permanent or non-time-limited housing options with appropriate services and supports.
- **GOAL E:** The community has resources, plans, and system capacity in place to continue to prevent and quickly end future experiences of homelessness among youth.





## PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

**Youth Shelter Diversion** The shelter diversion program will be used by youth-specific Coordinated Access Network (CAN) appointment staff and Youth Navigators to support housing options identified through diversion conversations. Dedicated diversion funding will be used to provide financial assistance, such as security deposits, moving costs, and transportation, among other expenses.

**Youth Navigators** YHDP-funded Youth Navigators in each of Connecticut Balance of State's (BOS's) seven CANs and Danbury will conduct CAN intake appointments and primarily provide light case management that serves as a continuation of the diversion/assessment discussion conducted during the young adult's CAN appointment, working with youth to identify and secure safe, viable housing opportunities outside of the homelessness system.

**Rapid Exit Funding** Rapid exit funding will provide flexible financial assistance, such as security deposits and utility costs, designed to meet each young adult's particular needs. Rapid exit funding for expenses, such as transportation costs to return home, will also be available to minors at any point during their homelessness episode.

**Young Adult Rapid Rehousing** YHDP-funded rapid rehousing for young adults will combine housing placement and stabilization services with financial assistance, as needed, to help participants rapidly obtain and sustain permanent housing. Programs will provide move-in and flexible rental financial assistance, with the amount based on need. Program staff will assist youth with searching for an apartment based on where they wish to live and negotiating with landlords to obtain scattered-site, private market units with lease agreements between the youth and landlord. Intensive case management will be provided, with more intensive services for the first 3 months while youth stabilize based on youth choice and need. YHDP rapid rehousing programs will only accept eligible young adults referred through the CAN dynamic prioritization process, serving the most vulnerable youth first through a progressive engagement approach.

**Short-term Crisis Housing** Short-term crisis housing will use low or no barriers to admission, harm reduction, and PYD models to provide youth an immediate safe place to stay. The Request for Proposal (RFP) will be open to a range of crisis housing options: congregate shelter, shared apartments, multi-bedroom homes, host homes, among other options.





## YHDP Partners (By Sector)

- Affordable housing developers
- CoC Program recipients
- Community development corporations
- Early childhood development and child care providers
- Employment agencies, including Job Corps and Youth Build
- ESG Program recipients
- Funders, including Melville Charitable Trust
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Juvenile and adult corrections and probation
- Landlords
- Local and state government
- Local advocacy, research, and philanthropic organizations, including an organization focused on the legal rights of children
- Local and state educational agencies
- Local and state law enforcement and judges
- Non-profit youth organizations, including organizations focused on ending child trafficking and exploitation, youth in foster care, and housing
- Privately funded homelessness organizations
- Public child welfare agencies
- Public housing authorities
- Runaway and Homeless Youth Program providers
- Youth Advisory Boards, including the Youth Action Hub





## Kentucky Balance of State

### Coordinated Community Plan to Prevent and End Youth Homelessness in the Southeastern Kentucky Promise Zone

#### Shared Vision

Our vision for our CCP is ***all youth in the Promise Zone will have a sense of belonging and a stable, permanent place to call home.*** We believe a well-coordinated collaboration of partners working with youth and families to implement strategies, while closely monitoring and evaluating results, will improve the outcomes of at-risk youth and those already experiencing homelessness.

#### YHDP Goals

**The overarching goal of our coordinated plan is to reduce the number of youth experiencing homelessness.**

1. **Identify** all unaccompanied youth, including parenting youth, experiencing or at-risk of homelessness.
2. **Prevent and divert youth** from experiencing homelessness whenever possible and provide immediate access to **low-barrier crisis housing** and services whenever youth need it.
3. Establish a **coordinated entry** system that quickly connects all youth experiencing homelessness to housing and services solutions based on their individual needs and choice.
4. Swiftly move youth into **permanent or non-time-limited** housing options with effective services and supports to ensure long-term housing stability and overall well-being.
5. Build a sustainable, community-wide youth homelessness **response system** with the resources, know-how, and capacity to prevent and quickly end future experiences of homelessness among youth.

#### PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

##### Prevention/Diversion

This project incorporates limited stipends (food and transportation) with intensive housing stabilization services (e.g., case management, employment assistance, education assistance, legal services, utility deposits) to assist clients to avoid the primary homelessness shelter and service system. It is targeted specifically for school-aged minors who are not able to live at home with their parents or guardians but also do not rise to the level of needing to be in the care of the state child welfare system. Youth between the ages of 18-24 who are at imminent risk of homelessness are also eligible for this project.





<b>Outreach/System Navigation</b>	This project will ensure quick identification of youth at-risk of or experiencing homelessness who would not generally present through the traditional homelessness service entry points. Schools, mainstream service providers (e.g., health care, SNAPs, workforce programs, Head Start), law enforcement, and foster care and juvenile justice systems will work with the system navigator to connect youth to the coordinated entry system or prevention/diversion resources.
<b>Crisis Housing</b>	This project will provide youth-specific crisis (i.e., emergency) housing to unaccompanied and parenting youth who are literally homeless. Some clients will be assisted using a Host Home model and others will be placed in agency-owned and operated crisis units or units master-leased in the community. Supportive services will include: case management, transportation, food, child care assistance, housing counseling, education and employment assistance, legal services, utility deposits, and moving costs.
<b>Permanent Housing</b>	This project will provide rapid rehousing assistance to youth experiencing literal homelessness and those at risk of becoming homeless. Youth will be assisted with locating and obtaining housing appropriate to their needs. The project will follow a tenant-based rental assistance model.
<b>Planning</b>	The purpose of this project is to help facilitate the planning, implementation, and evaluation of the YHDP within the eight-county designated Demonstration Community of the 118-county Kentucky BoS CoC.

### YHDP Partners (By Sector)

- Affordable housing developers
- CoC Program recipients
- Community development corporations
- Early childhood development and child care provider
- ESG Program recipients
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Juvenile corrections and probation
- Landlords
- Local advocacy, research, and philanthropic organizations, including a focus on victims of human trafficking
- Local and state educational agencies
- Local and state government
- Local law enforcement
- Non-profit youth organizations, including a youth advocacy organization
- Privately funded homelessness organizations, including faith-based organizations
- Public child welfare agency
- Public housing authorities
- WIOA Board and employment agency
- Youth Advisory Board





# Grand Traverse, Antrim and Leelanau Counties

## Ending Youth Homelessness: The Northwest Michigan Youth Plan

### Shared Vision

To create lasting solutions for youth at risk of and experiencing housing instability with coordinated community supports to end youth homelessness.

### YHDP Goals

#### **Primary/Secondary Prevention – Identification and Early Intervention**

- Keep at-risk youth out of homelessness.
- Reduce the risk of homelessness.
- Quickly and appropriately respond to the first episode of homelessness (including doubled up).

#### **Coordinated Entry/Central Intake and Assessment**

- Appropriately and quickly divert youth who are not homeless.
- Assess, prioritize, and get to an appropriate housing option.

#### **Emergency/Crisis Response—Safety Net**

- Provide temporary or short-term housing to prevent street homelessness.
- Stay connected and support youth in the interim.
- Add capacity for building out a network of resources and connections for youth.

#### **Stable Housing Solutions**

- Create housing options.
- Increase access to housing options.
- Ensure supportive services are available to support stability.

## PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

<b>Coordinate Entry System for Youth (CES-Y)</b>	Through a standardized assessment process, CES-Y will ensure that young people are matched appropriately with the housing options and services right for them. Informed by youth choice, housing options available for youth will be coordinated and matched through the CES-Y.
<b>YHDP Planning Grant</b>	The YHDP Planning Grant will support a Strategic Outreach Coordinator and a Community Projects Coordinator to oversee the Northwest Michigan Youth Plan projects, as well as community financial and government support.
<b>Homeless Management Information System (HMIS)</b>	HMIS capacity will be added to meet the increased usage and expanded Universal Data Elements as needed to measure progress of the Northwest Michigan Youth Plan’s projects.





**Education-based Outreach and Training**

The purpose of the Education-based Outreach and Training project is to approach youth who are at-risk of and/or experiencing homelessness and have dropped out or stopped attending high school. The project would allow for an Education-based Youth Outreach worker to find and connect with youth if they are missing from the school system.

**Rural Drop-in Center and Employment Social Enterprise**

A rural drop-in center will involve a dedicated location serving as a safe space for youth. It will serve as an access point for the CES-Y and offer an array of services, as well as an employment social enterprise opportunity. Unique to this project's design in Grand Traverse County is a business component integrated into the overall drop-in center model, including job training, skill building, and opportunities for employment within the local community.

**Street Outreach**

The Street Outreach project aims to increase youth engagement into services and supports by going to the places across the region where youth experience homelessness or housing instability, hearing what their needs and goals are and assisting youth in choosing which connections are right for them.

**Open Table**

Open Table is a faith-based model that brings government, business, non-profits and the faith community together to work toward a common goal of ending poverty. Open Table provides technical support, training, structure, and processes to communities implementing the model. The Table refers to a table where youth, the congregation, and community members come together weekly to support youth in every area of need.

**Matched Savings Program and Financial Counseling**

A matched savings program will be made available so youth can save toward a purchase that addresses a barrier to success, such as first month's rent/security deposit, car repairs, books for school, work uniform, and more. Educational workshops and one-on-one coaching sessions will allow Financial Capability Coaches to review financial goals, budget, and credit report.

**Temporary Host Homes**

A Temporary Host Homes project has been identified as a viable option in the rural and Traverse City areas. Both community organizations and churches have expressed interest in developing the stock of Temporary Host Homes. There will be a need for funding coordination to provide training and placement in Host Homes that promote youth choice and to ensure coordination with support services to help move youth toward permanent housing options.





**Community-built Shared Homes**

This project combines the resources and expertise of three community organizations (New Waves Church, Traverse Bay Area Intermediate School District, and Habitat for Humanity for the Grand Traverse Region) to provide one house per year over the next 5 years, until there is one in each county based on the availability of property.

**Youth Rooming House**

The Youth Rooming House project will consist of either renovation of an existing building or new construction into 9-12 Single Room Occupancy (SRO) units, one of which will be occupied by a Resident Assistant, with shared living and kitchen spaces. Individualized housing-based case management will be provided to each resident.

**Rural PSH and Support Services**

This project will provide rental or leasing assistance and housing-based case management supports in scattered site housing to support youth experiencing homelessness.

**HUD Long-term Rapid Rehousing**

This project creates youth-focused housing options that are set aside specifically for this population and includes two components. The first component consists of medium-term rapid rehousing rental assistance for 12 months or until the program participant is 25 years old (whichever is longer). It would be a 5 to 10 bed shared living transitional housing program for young adults ages 18 to 24. The second component of this project consists of a longer-term model by incorporating PSH.

**YHDP Partners (By Sector)**

- Affordable housing developers
- CoC Program recipients
- ESG Program recipients
- Faith-based organizations
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Local advocacy, research, and philanthropic organizations, including the human services collaborative bodies
- Local and state educational agencies
- Local and state government
- Local domestic violence organizations
- Local legal services organizations
- Non-profit youth organizations
- Privately funded homelessness organizations
- Public child welfare agencies
- Public housing authority
- Runaway and Homeless Youth Program providers
- WIOA Board and employment agencies
- Youth Advisory Board





## Cincinnati/Hamilton County

### Keys to a Future Without Youth Homelessness: Cincinnati/Hamilton County, Ohio Plan to End Youth Homelessness

#### Shared Vision

We envision Cincinnati and Hamilton County, Ohio as a place where youth homelessness is rare, brief, and nonrecurring.

Ending youth homelessness is more than just providing housing. We embrace a set of strategies and assembled resources to assure unstably housed, unaccompanied, and parenting youth are welcomed into a system with culturally competent, empathetic professionals who are trained to support each person's path toward stable housing, meaningful employment, and expectations for a successful life. There are no barriers for individuals seeking access to these opportunities, and the system is easy to navigate. Our system is regarded as a best-practice of care and prevention and is supported by a data collection system providing accurate and timely information.

This innovative system is actively designed and supported by youth and young adults with lived experience of homelessness, businesses, philanthropic organizations, public institutions, volunteers, non-profits, and public policymakers. The system and continuous partner engagement ensure our community has the tools to sustain our success of making youth homelessness rare, brief, and non-recurring.

#### YHDP Goals

- **Goal 1:** Prevent homelessness before it occurs.
- **Goal 2:** Provide safe and appropriate shelter and services to all willing youth who are experiencing unsheltered homelessness.
- **Goal 3:** Reduce the length of homeless episodes experienced by youth.
- **Goal 4:** Ensure that youth exiting the homelessness system have the supports they need to remain housed.
- **Goal 5:** Encourage innovation, system change, and sustainability within the CoC and larger community.

#### PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

##### Youth Dedicated Services Team

The Youth Dedicated Services Team provides one point of contact who accompanies youth through the homelessness response system, connecting them to the level of care they need. Its members also serve as an aftercare contact so youth have a connection to reach out to after reducing their system supports. The team is modeled after the community's SAMSHA-funded Cooperative Agreement to Benefit Homeless Individuals (CABHI) team, managed by Greater Cincinnati Behavioral Health and the Homeless





Individual Plan (HIP) team managed by Shelterhouse. Street outreach workers will call in the Youth Dedicated Services Team to provide intensive services to youth while they are in or near the homelessness services system. Team members will provide cross-system case management and focus on youth specific issues while developing expertise in youth cultural competency.

**Expanded Homelessness Prevention**

Revision of current shelter diversion services are to include innovative and systemic reconnection and reunification strategies, as well as an increase in funding for short-term rental assistance available to young people in need of short-term financial assistance and supportive services.

**Progressive Engagement Housing Model**

The Cincinnati/Hamilton County CoC will institute a Progressive Engagement Housing Model to best serve the needs of young people. Progressive Engagement is designed to provide the lightest touch to clients in need while allowing for flexibility to transition between housing programs/options if needed. Under this model, all young people who need a housing intervention will start in rapid rehousing, with PSH used only for young people with a demonstrated need for long-term supportive housing. Individualized services will be provided by the Youth Dedicated Service Team.

**Housing Specialists**

Youth-focused Housing Specialists will be added to the system to focus on housing specific tasks such as: recruiting new landlords, building and maintaining positive relationships with landlords, acting as first responders when landlord issues arise, completing all housing inspections and fair market rent tests, maintaining a strong understanding of tenant rights, helping youth understand their rights and responsibilities as tenants, and navigating the lease signing and move-in experience.

**Increased Data Sharing Capabilities**

Increasing data sharing capabilities between systems will be necessary to identify trends, evaluate successes, and make improvements. Phase 1 will include implementation of a youth by-name list to enable service providers to identify and assist young people with appropriate interventions. Phase 2 will involve the implementation of a data sharing software connecting HMIS data with other systems, including the child welfare, juvenile justice, medical, and education systems. Phase 3 will focus on the use of system-wide, community level data for predictive analytics.





## Investment in Community Infrastructure

Flexible funding will be used throughout YHDP implementation to fund initiatives that will create a stronger infrastructure and have a significant impact on the lives of youth experiencing homelessness. Examples of possible expenses could be: funding for trauma-informed care or PYD training, HMIS changes for data collection, minor changes to existing safe shelter and street outreach programs, or costs associated with implementing new transportation innovations.

### YHDP Partners (By Sector)

- Affordable housing developer
- CoC Program recipient
- Community development corporation
- Early childhood development and child care provider
- ESG Program recipient
- Health, mental health, and substance abuse agency
- Institution of higher education
- Juvenile corrections and probation
- Landlords
- Local advocacy, research, and philanthropic organization, including an LGBTQ+ focused organization
- Local educational agencies
- Local government
- Local law enforcement
- Non-profit youth organization
- Privately funded homeless organization (Homeless Coalition)
- Public child welfare agency
- Public housing authority
- Runaway and Homeless Youth Program provider
- WIOA Board
- Youth Advisory Board





# Ohio Balance of State

## Southeast Ohio Coordinated Community Plan to Prevent and End Youth Homelessness

### Shared Vision

By 2020, every youth and young adult in Southeast Ohio will live in a stable, affordable home. Youth facing housing crises will have swift access to supportive services and resources to prevent or end their homelessness. Youth homelessness in the Southeast Ohio YHDP Region will be rare, brief, and non-recurring.

### YHDP Goals

- **Goal #1:** Identify all youth experiencing homelessness and at imminent risk of homelessness.
- **Goal #2:** Prevent homelessness for youth whenever possible.
- **Goal #3:** Provide immediate access to low-barrier shelter for all youth experiencing homelessness who want it.
- **Goal #4:** Swiftly connect youth experiencing homelessness to individualized housing options with supportive services.
- **Goal #5:** Provide supportive services to youth that are developmentally appropriate, aligned with evidence-based practices, and of high quality.
- **Goal #6:** The community has sufficient resources and capacity to continue to prevent and end homelessness among youth quickly.

## PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

### Coordinated Entry

Youth contacting a coordinated entry access point are immediately referred to the Youth Crisis Response Team (Youth CRT), a field-based services team charged with helping address all aspects of street outreach, diversion/prevention, shelter entry, and assessment for all youth at risk of or experiencing homelessness in the region.

### Outreach

Field-based outreach to youth who are homeless or at imminent risk of homelessness. Youth CRT will visit defined routes and hot spots, while also responding to reports of youth and young adults who are unsheltered or in unsafe situations. Outreach will include increased coordination with existing Safe Place network sites and a 24/7 accessible hotline (phone and text).

### Homelessness Prevention

Homelessness prevention will provide short-term assistance to help youth avoid shelter placement by identifying and returning to other viable (short- and longer-term) housing options, with service and/or financial support. This will





include formalized coordination with child welfare, juvenile justice, and other systems of care to identify youth at imminent risk of homelessness.

<p><b>Emergency Shelter and Domestic Violence Shelter</b></p>	<p>The YHDP Team will work with shelter staff to provide training on how to serve youth experiencing homelessness, including youth fleeing domestic violence, and how to connect to Youth CRT.</p>
<p><b>Crisis Transitional Housing: Pilot Project</b></p>	<p>This project will provide short-term shelter/transitional housing to youth experiencing homelessness in a project-based setting.</p>
<p><b>Crisis Transitional Housing: Expansion of Existing Resources</b></p>	<p>This project will expand emergency vouchers to provide short-term shelter to youth experiencing homelessness in scattered-site setting (in counties with no or limited shelter or crisis transitional housing access).</p>
<p><b>Crisis Host Homes</b></p>	<p>Volunteer households will provide short-term (1 to 90 days) crisis housing for youth who desire housing in this type of setting.</p>
<p><b>Host Homes</b></p>	<p>Volunteer households provide time-limited housing (up to 24 months) for youth who desire housing in this type of setting. The Youth Housing Team (Youth HT) provides primary services including: connection to host home, assistance with housing and goal plan development, and linkages/connection to other resources. Youth HT is a field-based services team charged with helping connect youth experiencing homelessness to appropriate housing resources and then working with them while in housing to access mainstream resources, (re)establish permanent connections, and work towards identified goals, with an ultimate focus on housing retention.</p>
<p><b>Transitional Housing</b></p>	<p>This project will provide support for an existing, six-unit project-based transitional housing project for youth experiencing homelessness needing access to more intensive on-site services.</p>
<p><b>PSH</b></p>	<p>Scattered-site, non-time-limited permanent housing with individualized supportive services dedicated to youth experiencing homelessness with a disability will be offered. For youth with high needs, this project allows for the transition to non-youth dedicated PSH on the individual's 25<sup>th</sup> birthday.</p>





## Rapid Rehousing

This project will provide time-limited rental assistance and supportive services as a bridge to permanent housing. The duration and amount of rental assistance is individualized, with ongoing need assessed monthly.

## Tiny Houses

This is an educational/employment training program that instructs students on the various disciplines used in the production of tiny house units, including but not limited to skilled and unskilled labor, heavy equipment operation, and commercial driver's license (CDL) transportation. The program also serves to increase housing stock for youth long-term housing programs.

## YHDP Partners (By Sector)

- Affordable housing developer
- CoC Program recipients
- Community development corporation
- Health, mental health, and substance abuse agencies
- Local government
- Non-profit youth organizations
- Privately funded homelessness organization
- Public child welfare agencies
- Runaway and Homeless Youth Program provider
- Youth Advisory Board





# Austin/Travis County

## Coordinated Community Plan to Prevent and End Youth Homelessness

### Shared Vision

By 2020, all youth and young adults in Austin and Travis County experiencing homelessness live in a safe and comfortable space and find community through an interconnected, youth-driven system that is accessible, transparent, efficient, innovative, and celebrates all identity and self-expression.

An end to youth homelessness does not mean youth will never experience a housing crisis again. Instead, it means having a response system in place that ensures homelessness is prevented whenever possible, and a quick response with appropriate housing options is available on the rare occasions when a youth does experience homelessness.

### YHDP Goals

- **Goal 1.** The community has a system in place to identify all unaccompanied youth who are experiencing homelessness and/or are unsafe and at risk of becoming homeless.
- **Goal 2.** The community has implemented a coordinated entry and triage system that effectively links youth to housing and services that are youth-focused.
- **Goal 3.** The community offers an array of youth-dedicated programming options.
- **Goal 4.** The community maintains the system, works towards sustainability, and makes improvements as needed.

## PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

### “Deeper” Diversion and Familial Home Supports

This program is aimed at connecting unaccompanied youth experiencing literal homelessness or at imminent risk of homelessness to stable, safe, and inclusive housing, permanent connections, employment and education, and the promotion of social and emotional well-being. A selection of services to help divert young adult households from homelessness will be available, including: limited emergency housing financial assistance, mediation services, family/individual counseling, food assistance, referrals to community resources, and case management.

### Transitional Aged Youth (18-24 years old) Housing Navigation Shelter

This program is aimed at connecting unaccompanied, literally homeless youth aged 18-24 years old to safe and low-barrier shelter that rapidly connects participants to low-barrier housing. Offered services will include: rapid re-housing; family reunification; housing resource and benefit navigation; case management focused on identifying safe and stable housing; connections to mental health, education, and employment support services; and access to other YHDP programs.





## Youth-Dedicated Rapid Rehousing “Plus” Program

This program is aimed at connecting youth to safe, permanent, and inclusive housing, permanent connections, employment, education and the promotion of social and emotional well-being. Assistance will be dynamic based on household need and will use a progressive engagement approach to provide financial assistance for up to 36 months and case management for up to 42 months. Housing location services with dedicated Landlord Outreach Specialists will be available to identify low-barrier permanent housing rentals. Additional services include: financial assistance; case management focused on housing stability; connections to mental health support, employment services, and educational goals peer support; social and community integration, and family engagement when appropriate.

### YHDP Partners (By Sector)

- Affordable housing developers
- Child shelter
- CoC Program recipients
- Community development corporation
- Early childhood development and child care providers
- Faith-based organization
- Health, mental health, and substance abuse agencies
- Institutions of higher education
- Juvenile corrections and probation
- Landlords
- Local and state educational agencies
- Local advocacy, research, and philanthropic organizations, including those focused on child and youth advocacy, victims of human trafficking, building healthy communities, and social and economic justice
- Local government
- Local law enforcement
- Non-profit youth organizations, including an organization focused on LGBTQ+ youth and a foster care/adoption agency
- Privately funded homelessness organizations, including emergency shelter providers and faith-based organizations
- Public child welfare agency
- Public housing authorities
- Runaway and Homeless Youth Program providers
- Victim service provider
- WIOA Board and employment agencies
- Youth Advisory Board





## Seattle/King County

### Seattle/King County Continuum of Care Youth Homelessness Demonstration Program Coordinated Community Plan

#### Shared Vision

Our vision is that youth and young adult homelessness is rare in King County; disparities related to race, ethnicity, sexual orientation, and gender identity are eliminated; and if an individual becomes homeless, it is a brief and one-time occurrence. In addition, all youth and young adults who experience homelessness will receive appropriate services and achieve positive outcomes in the areas of stable housing, social and emotional well-being, permanent connections, and education and employment.

#### YHDP Goals

- **SYSTEM GOAL—RARE**: The system uses prevention and diversion strategies whenever possible, and otherwise provides immediate access to low-barrier crisis housing and services to any youth experiencing homelessness who needs and wants it; the community coordinates a comprehensive set of strategies, spanning schools, the child welfare and justice systems, and other youth-serving agencies and programs to identify and provide early intervention services to unaccompanied youth who are doubled up or couch-surfing and are considered homeless under any federal definition.
- **SYSTEM GOAL—BRIEF**: The system acts with urgency to swiftly identify and assist all youth and young adults experiencing homelessness to move into permanent or non-time-limited housing options with appropriate services and supports.
- **SYSTEM GOAL—ONE-TIME**: The system ensures that young people maintain their independence, are connected to their communities, and do not return to homelessness.
- **SYSTEM GOAL—EQUITY-ELIMINATING DISPARITIES**: Youth of color and LGBTQ youth have equal access and equivalent outcomes as their peers.

#### PROPOSED PRIORITY PROJECTS FOR YHDP FUNDING

##### Bridge Housing Model

This project increases housing capacity in King County by combining transitional housing and rapid rehousing in a single project to serve youth experiencing homelessness. The Bridge Model provides low-barrier, temporary housing while youth find and move quickly to permanent housing with rental assistance support and case management through rapid rehousing. The program uses two facilities (YouthCare's Home of Hope and United Indians of All Tribes' Labateyah) currently operating as transitional housing, which will be transitioned to Bridge Housing units. The length of rapid rehousing services (also provided by Home of Hope and Labateyah staff) will vary and be tailored to the youth using a progressive engagement model.





### **Youth and Young Adult Navigators and Diversion**

This project ensures system-wide capacity for housing navigation and diversion services and provides flexible funding to support housing opportunities using creative, problem-solving techniques centered on youth choice. Housing Navigators will be paired with outreach staff and will provide coordinated entry assessment, diversion, and navigation assistance using progressive engagement techniques. One navigator will be assigned to work exclusively with young adults in Seattle public schools, receiving referrals directly from the McKinney Vento staff. Another navigator will work specifically with unaccompanied youth under 18, coordinating closely with the Youth Engagement Team.

The Diversion model is a flexible, youth driven, relationship-based model embracing problem-solving techniques in combination with financial assistance to identify stable housing options. A diversion approach would be utilized when a youth encounters services, or earlier if possible, and on-going, as needed, until housing is located, using flexible financial assistance as needed to maximize opportunities for youth choice in housing.

### **Youth Engagement Team**

The goal of the Youth Engagement Team is to house and support youth and families either immediately prior to an impending experience of homelessness or within the first few days of the experience. This strength-based approach would use a multi-systems team to help minors under 18 and families either reunify immediately or access short-term housing while services are being delivered.

### **Behavioral Health Crisis Response**

The project expands the existing Behavioral Health Mobile Crisis Response Team, Children's Crisis Outreach Response System (CCORS), by increasing capacity to extend services beyond the current focus of youth under 18 to also serve youth ages 18-24 living in youth housing (within the homelessness system) throughout King County. CCORS provides immediate crisis stabilization for youth and young adults experiencing a behavioral health-related crisis. It also provides training and support to the family and housing staff to prevent a future crisis, and/or potential involvement in the justice system, or repeated episodes of homelessness. The team will provide in-home and community-based supports for up to 8 weeks. When the crisis situation cannot be stabilized or requires a more intensive stabilization response, the crisis team will have access to crisis stabilization beds where youth can stay for up to 14 days.





## YHDP Planning Project

The YHDP Planning grant will support the implementation and ongoing coordination of the Youth Advisory Board. In 2017, planning grants funded staff at the Northwest Network to support the board, including meeting coordination and facilitation, as well as funding to compensate board members at \$20/hour for their work and participation in YHDP planning and implementation.

## YHDP Partners (By Sector)

- Affordable housing developers
- CoC Program recipients
- Community development corporation
- Early childhood development and child care providers
- ESG Program recipients
- Health, mental health, and substance abuse agencies
- Juvenile and adult corrections and probation
- Local advocacy, research, and philanthropic organizations, including foundations and homeless advocacy organizations
- Local and state government
- Local and state law enforcement and judges
- Local educational agencies
- Non-profit youth organizations, including providers of housing, shelter, and child welfare services
- Private funders
- Privately funded homelessness organizations
- Public child welfare agencies
- Public housing authorities
- Runaway and Homeless Youth Program providers
- WIOA Board and employment agencies
- Youth Advisory Board





## Summary of YHDP Partners by Site

	Anchorage, AK	San Francisco, CA	Santa Cruz, CA	Connecticut Balance of State	Kentucky Balance of State	Grand Traverse, Antrim, Leelanau Counties	Cincinnati/Hamilton County	Ohio Balance of State	Austin/Travis County	Seattle/King County
Affordable housing developers	X	X	X	X	X	X	X	X	X	X
CoC Program recipients	X	X	X	X	X	X	X	X	X	X
Community development corporations	X	X		X	X		X	X	X	X
Early childhood development and child care providers	X	X	X	X	X		X		X	X
ESG Program recipients	X	X	X	X	X	X	X			X
Health, mental health, and substance abuse agencies	X	X	X	X	X	X	X	X	X	X
Institutions of higher education	X	X		X	X	X	X		X	
Juvenile and adult corrections and probation		X	X	X	X		X		X	X
Landlords	X	X	X	X	X		X		X	
Local advocacy, research, and philanthropic organizations	X	X	X	X	X	X	X		X	X





	Anchorage, AK	San Francisco, CA	Santa Cruz, CA	Connecticut Balance of State	Kentucky Balance of State	Grand Traverse, Antrim, Leelanau Counties	Cincinnati/Hamilton County	Ohio Balance of State	Austin/Travis County	Seattle/King County
Local and state educational agencies	X	X	X	X	X	X	X		X	X
Local and state government	X	X	X	X	X	X	X	X	X	X
Local and state law enforcement and judges	X	X		X	X		X		X	X
Non-profit youth organizations	X	X	X	X	X	X	X	X	X	X
Privately funded homelessness organizations		X	X	X	X	X	X	X	X	X
Public child welfare agencies	X	X	X	X	X	X	X	X	X	X
Public housing authorities	X	X	X	X	X	X	X		X	X
Runaway and Homeless Youth Program providers	X	X		X		X	X	X	X	X
WIOA Board and employment agencies	X	X	X	X	X	X	X		X	X
Youth Advisory Board	X	X	X	X	X	X	X	X	X	X



