

# TOGETHER

## Ending Homelessness



## Year Overview

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In 2006, the Community Shelter Board (CSB) celebrated its 20-year anniversary. The past two decades have been bittersweet- while we've achieved many accomplishments, ending homelessness appears to be both within our grasp, yet somewhat distant. Larger policy issues of adequate housing and income continue to be barriers for achieving our shared vision of eliminating homelessness.

The Community Shelter Board realizes that in order to end homelessness a more cohesive and consistent community policy is needed, requiring the formation of strong partnerships between the community, public sector, and homeless service providers. CSB continues to be at the forefront of shaping partnerships and building collaborations between these entities. CSB speaks on behalf of people experiencing homelessness, communicates their stories, experiences, and difficulties in obtaining affordable housing. In addition, the Community Shelter Board advocates and provides valuable testimony to public officials about the state of homelessness and solutions to its end. CSB also works cooperatively with service providers to ensure efficiency and coordination of homeless service provision throughout Columbus and Franklin County.

The Community Shelter Board continues to receive national recognition for its approach to ending homelessness. Our community's work in developing supportive housing and services has been recognized as a national model. President Bush's FY2007 budget states that ending chronic homelessness continues to be a national priority, and highlights The Community Housing Network's East Fifth Avenue Apartments, a Rebuilding Lives supportive housing program, to show progress in this area. Through the Rebuilding Lives Plan, 695 units of supportive housing have become operational since July 1999. Another 163 units are in various stages of development.

Even though CSB continues to make strides in creating solutions to end homelessness, there is still much work to do. In January 2006, Barbara Poppe, CSB Executive Director, was a featured speaker at the National Alliance to End Homelessness annual conference. Ms. Poppe presented "*Creating Change*" a plan focusing on the issues specific to family homelessness. CSB plans to more fully meet the needs of families who experience homelessness by expanding services and housing options. CSB will also offer staff training focused on "housing first" best practices. This training will provide the tools needed to stabilize families and move them expeditiously into permanent housing.

CSB's accomplishments over the past 20 years would not be possible without continued support and leadership from our local elected officials, and business, civic, and philanthropic sectors. CSB hopes that through sustained public-private partnerships, adequate service provision, and highlighting barriers created by larger policy issues, we can continue to make the way we address homelessness in Columbus a *true* model for our nation. The staff and trustees of the Community Shelter Board are committed to ensuring that our goal to reduce and eventually eliminate homelessness in Columbus and Franklin County is accomplished.

It is our hope that CSB's funders will continue to appreciate the value of their investments in the Community Shelter Board's work in our community.

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Regina Mitchell, *RLUS Steering Committee Member* and Vicky Joe, *Volunteers of America of Greater Ohio* touring the VOA men's shelter.

## EARLY LEADER QUOTE —

“I served on that planning committee for Rebuilding Lives, and I loved the plan, thought it was wonderful and we needed it. But I thought it would never happen, but it is happening.”

—*Dorothy Teater*

### **Rebuilding Lives Updated Strategy**

Leaders from the City of Columbus, Franklin County Board of Commissioners, and the United Way of Central Ohio have charged the Community Shelter Board to lead *Rebuilding Lives: An Updated Strategy to House Homeless Families and Adults*. The Community Shelter Board's original Rebuilding Lives initiative provided a new home and a new start for hundreds of people throughout Franklin County. This new project will undertake a comprehensive research and resources inventory of the current Rebuilding Lives plan as well as the family system. Results of this assessment will be used to develop an updated strategy to address the needs of homeless families, children, and adults under one comprehensive plan. This plan will help our community to connect homeless adults and families with the housing and services they need to break the cycle of homelessness.

Modeled after the successful Scioto Peninsula Task Force (which created the Rebuilding Lives plan), the Rebuilding Lives Updated Strategy is being developed and implemented by a Steering Committee comprised of community leaders, CSB staff providing primary project support, along with external consultants working on research and strategy development. These three components attest to the important private and public partnership that holds this project together. The funding and leadership comes from private, non-profit and public sectors.



Don Strasser, Trudy Bartley, Elfi DiBella, Bobbie Garber, Floyd Jones, Owen Bair, *RLUS Steering Committee Members during a tour of the VOA men's shelter.*

“We are fortunate to have representatives from the community, the public and private sectors, established research institutions and the Community Shelter Board working together. This collective effort to improve a plan that has changed how the nation views homelessness, creates even greater potential to impact our system of services and housing for those who are homeless here in Columbus.” Elfi DiBella, CSB Vice Chair, Steering Committee Chair.

# Community SUCCESS STORIES

## Overcoming Homelessness, Starring on a Winning Team

Helen Wills traveled to Anaheim, CA this summer as a member of Columbus' winning delegation for the All American City competition. "Helen's story was a key ingredient of the City's presentation as she demonstrated to the All America City judges how permanent, affordable, supportive housing is helping individuals succeed in overcoming homelessness. She stood on stage before nine judges in a large auditorium confidently sharing the successful changes in her life," recalled Kim Stands, City of Columbus, a fellow delegation member.



Helen's story featured the programs at Community Housing Network (CHN) which gave her a fresh start. At East Fifth Avenue, a CHN Rebuilding Lives supportive housing location, community providers come together to provide health treatment, vocational opportunities and housing services which focused on Helen's individual needs. "My self esteem has been rebuilt. I've had the opportunity and time to think about who I am, where I am in life and where I want to go. I have the opportunity to have my [housing] voucher, move back out into society and to be able to move into the mainstream of society and fit in better as an individual."

Moving from the streets, to the shelters and finally into Rebuilding Lives has been a long journey for Helen. For her, the most important part of rebuilding her life starts on the inside, with "self-esteem, self-respect, rebuilding that in myself, my belief that I can do better."

## A Family Reunited

James Hannon brought his family: a young son, beautiful daughter and news of his college bound son, as well as his inspirational story and belief "that family is the core of every community," to the 2006 Mel Event.

The family has come a long way since James suffered a severe injury on a construction job. "Without income, I needed a place to live and Homeless Families Foundation helped me find a home for me and my son, Xavier. Because my housing was stabilized, I was able to gain custody of my two other children. I have a duty to my children. I have to be a good father, a good role model and most importantly, someone who will always be there for them. I had to take care of the basics first. I then realized just how essential housing is to the structure of a family."

Through the Homeless Families Foundation, James found a clean, safe two-bedroom apartment that they call home. James hopes his family will continue moving forward. "I have aspirations to own a house one day. In fact, I am currently taking classes which are helping me with my employment goals, and I am enrolled in a course on homeownership."

James' passionate words and his loving family made a strong impression on the attendees at the Mel Event. "I don't expect anything to be easy. That is why I am so grateful to the Community Shelter Board for giving me the support that I needed to get back on my feet to take care of my children."



James Hannon speaking at the 2006 Mel Schottenstein Birthday Celebration.



## Community Supporters Celebrate the Opening of Briggsdale Apartments

Tenants moved into Briggsdale Apartments in March of 2006, bringing our community closer to the target of 800 units of supportive housing. This latest Rebuilding Lives project combines Community Housing Network's (CHN) experience in property management with Southeast, Inc.'s history of providing behavioral healthcare services. CHN utilizes the Stages of Change approach to recovery. CHN believes people



Commissioner Paula Brooks at the opening of the Briggsdale Apartments.

make changes in their lives gradually, moving through stages to reach self-sufficiency. Southeast, Inc. is a comprehensive mental health, chemical dependency, and healthcare organization working to enhance wellness and recovery. The organizations came together to create a housing development designed for people disabled by mental illness or addiction, as well as individuals with histories of homelessness. Permanent supportive housing facilitates these individuals moving into apartments and provides the necessary intervention and support for them to make progress on their individual goals. To ensure the long-term success of this development, a Community Advisory Council assisted with project planning, and a Good Neighbor Agreement was reached which defined shared goals and formed lines of communication between the tenants and the neighborhood.

"I congratulate CHN and all the partners gathered here today for bringing us closer to our goal to end homelessness in Franklin County with the opening of the Briggsdale Apartments. **Housing is a critical first step to helping men and women rebuild their lives.** CHN has shown us that not until a person has a permanent place to call home can they restore their health and build a new life," said Franklin County Board of Commissioners President Paula Brooks.



Tenant goals for Stages of Change. [Top to Bottom:](#)

"My goal is fulltime employment."

— James T.

"My goal is to get my GED and go to college."

— Minnie H.

"My goal is to get my health in order."

— Haywood W.

Not Pictured:

"I aspire to improve my quality of life."

— William D.

"My goal is to establish relationships with my children."

— Reginald L.

## Back on Track: From the Streets to Sobriety

Michael Fox entered the Rebuilding Lives program at Sunshine Terrace after realizing his life needed to change. Since joining the supportive housing community run jointly by YMCA and Columbus Metropolitan Housing Authority, Michael has kicked a lifetime alcohol addiction and acquired permanent housing. After three years of sobriety, Michael is proud of his growth. "There's no human being worth my sobriety. I worked hard for this, and you're not going to take this away from me. It has been my third year of sobriety. It has been a long way, but I just keep going."



Michael has now reunited with his family who supports his goals and progress. Michael connected with Healthcare for the Homeless, and with their aid has undergone five surgeries and recoveries. As soon as he received the green light from the doctors, he went on a job search and now maintains full time employment. He is celebrating a recent promotion at Kroger, from stock boy to dock receiver.

Michael attributes his journey to an extremely supportive program with staff to support him and a case manager who encouraged and checked on his progress. Michael dreams of more positive changes in his life. "I'm ready to move on, get someplace out in the country, real quiet."

## Shelter Renovations Made Possible by the City of Columbus

Lutheran Social Services received a grant from the City of Columbus to expand capacity, improve functions and increase energy efficiency at Faith Mission on 6<sup>th</sup> Street which serves 139 people every day. These funds were the first use of the portion of the 2006 City bond earmarked for affordable housing and shelter. Bond money can be used for any "public purpose" a



**Beginning of renovations at LSS Faith Mission on 6th which were completed in October 2006.**

definition which was expanded by constitutional amendment in 1992 to include housing. The City Council, especially Council President Matt Habash and Councilwoman Charleta Tavares, along with Mayor Michael Coleman, Development Director Mark Barbash and City Auditor Hugh Dorrian were pivotal in this success.

## Making Houses into Homes

When a family moves into an empty new apartment, it is not a home, it feels more like a structure. Recognizing this, The Salvation Army, the Community Shelter Board and the Mid-Ohio Food Bank have joined forces to create Project Welcome Home. This project helps to make a new house into a home by providing start up food and household supplies to families and individuals moving from homelessness into housing. Each family receives a package containing a special order of supplies put together to fit their specific family size and needs. The Mid-Ohio Food Bank resourcefully uses donations of non-food products to provide boxes of supplies, and The Salvation Army delivers the start-up packages. Over the past few years this program has expanded its services to include Rebuilding Lives Pact Team Initiative tenants. In 2006, the program served more families than in any past year, providing boxes to over 200 households.



**Jackie Phillips, Mid-Ohio Food Bank and Jennifer Oosterhouse, Salvation Army loading supplies for Project Welcome Home.**

# CSB TIMELINE



**1986:** CSB is founded and incorporated as a non-profit corporation.

**1990:** CSB fully implements shelter client data tracking system that is managed by CALLVAC (now FirstLink).

**1992:** CSB implements the Homelessness Prevention and Crisis Transition programs to divert families and individuals from shelter.

**1993:** CSB undertakes planning study with the women's housing providers and recommends development of a new program for women (Rebecca's Place).

**1994:** CSB and United Way of Franklin County sign partnership agreement and 100% of United Way funding for shelter is transferred to CSB.

**1995:** The Columbus Foundation presents Nancy Jeffrey, Mel Schottenstein, and the Community Shelter Board with The Columbus Foundation Awards.

**1997:** CSB undertakes Scioto Peninsula Relocation Task Force (SPRTF) study.

**1998:** SPRTF report, "*Rebuilding Lives: A New Strategy to House Homeless Men*", is published.

**1999:** Rebuilding Lives permanent supportive housing opens at Parsons Avenue and at Cassady Avenue apartments.

**2002:** 315 units of Rebuilding Lives supportive housing are operational. Another 145 units are in the development process and will open over the next two years.

CSB received the prestigious Non-Profit Sector Achievement Award from the National Alliance to End Homelessness in March at the John F. Kennedy Center for the Performing Arts.

**2004:** In October, the YWCA Columbus broke ground on a new state-of-the-art Family Center with enhanced services to be provided at one location.

**2005:** On December 1, 2005, CSB issued *The 2005 Community Report on Homelessness*. It is the first comprehensive report on the Columbus and Franklin County emergency shelter system and includes data on persons who experience homelessness in our community.

Franklin County Commissioners increase the real estate transfer fee to support housing and homelessness programs at the Community Shelter Board and the Affordable Housing Trust of Columbus and Franklin County.

**2006:** As of July, 685 units of Rebuilding Lives supportive housing are operational. Another 178 are in various stages of development.

CSB undertakes Rebuilding Lives: An Updated Strategy to House Homeless Families and Adults. The updated strategy will result in one comprehensive plan to address the needs of adults and families.

## FOUNDERS QUOTES —

"It is hard to believe that we have come so far, but I think we can go just as far in the next twenty years."

— Bill Wright

## Strong Partnerships Support Homeless Services and Affordable Housing

The story of the Real Estate Transfer Fee is the journey of seven partners, working together to advance the concept of a housing continuum... from homelessness through homeownership. These partners achieved a better way to fund critical homelessness and affordable housing programs through a modest fee that is paid when real estate is sold. This system allows sellers to participate, as a community, in the response to homelessness.

This partnership brought together non-profit organizations and private businesses. The Community Shelter Board and Mark Milligan from The Affordable Housing Trust for Columbus and Franklin County were joined by Hal Keller of the Ohio Capital Corporation for Housing and Bill Faith of the Coalition on Homelessness and Housing in Ohio. They used their personal and organizational strengths to help create strategy, enhance advocacy efforts and engage people in the cause. Chip Santer of Santer Communities, a local housing development company who would be effected by the fee, worked to implement this proposal, because as a concerned citizen he saw its community-wide importance. Larry Metzger of the Columbus Board of Realtors, a key player in this success, explained, **"The leadership of the Columbus Board of Realtors gave the crucial support to pass the Real Estate Transfer Fee, because they recognize the valuable work of the Community Shelter Board and Housing Trust and the importance of affordable housing for homeless and economically deprived persons."** The final helping hand in this effort was the testimony of people who now have jobs and are pursuing higher education because they have stable permanent housing. CSB salutes and thanks Commissioners Paula Brooks and Mary Jo Kilroy for their leadership and vote in support of this newly designated resource to address homelessness.



Mayor Michael B. Coleman makes a new friend while serving lunch at the YWCA Family Center.





## FOUNDERS QUOTES —

"I think that the pilot that we have run here for twenty years shows that we have the ability to put public and private and corporate dollars and foundations all together around an issue and succeed."

— *Nancy Jeffrey*

### **Mergers Maintain the Provision of Effective Services**

Southeast, Inc. and Friends of the Homeless (FOH) joined forces this past July to ensure that accessible and dependable resources that connect individuals with housing and mental health services remain intact. FOH runs a 130-bed men's shelter, a 47-bed women's shelter and a transitional housing program. Southeast, Inc. is a longstanding mental health and chemical dependency healthcare provider in the Columbus community. The Southeast-Friends merger responds to the growing need to maximize community funding for emergency housing services, take advantage of the expertise within the housing and mental health systems, and operate more efficiently. "Friends has a long legacy for putting a roof over people's heads, treating them with dignity and helping rebuild their lives, and Southeast is well known for its quality chemical-dependency and mental-health services and depth of expertise," said Tom Albanese, Community Shelter Board. The valuable services — which Friends of the Homeless provide — remain, while most of the administrative work is transferred to Southeast. The clients served by both groups benefit by gaining access to a greater pool of resources. "By formally coming together, we can immediately hook people up with behavioral-health counseling, clothing, government entitlements, health care or housing referrals without having to worry about confidentiality or additional paperwork," Sandy Stephenson, Southeast Executive Director said.

Two regional Ohio chapters of Volunteers of America merged to establish Volunteers of America of Greater Ohio. In Central Ohio, Volunteers of America operates emergency shelters, transitional housing, community centers and an educational center. With enhanced and expanded services, the combined organization expects to annually reach more than 100,000 of Ohio's most vulnerable citizens. Each partner possesses expertise that will enhance the services they deliver as a unified organization. "In order to continue to meet the growing need for high-quality outreach programs, and to increase the effect and reach of our programs, we felt it was to our best advantage to combine our resources," said Dennis J. Kresak, President and CEO of Volunteers of America of Greater Ohio.

# 2006 Mel Schottenstein Birthday Celebration

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Thanks to the leadership of co-chairs Amy Schottenstein and Julie Schottenstein Saar, the generosity of the community and the 2006 Lead Corporate Sponsor, Cardinal Health, the 12<sup>th</sup> Annual Mel Schottenstein Birthday Celebration raised \$897,000 to support the Community Shelter Board and its partner agencies. As CSB celebrated its 20<sup>th</sup> anniversary, committed community partners who have joined forces over two decades were honored throughout the event, themed *"Together Ending Homelessness."*

This community is fortunate to have numerous companies, organizations and individuals that have made ending homelessness a priority. This year's Mel Schottenstein Leadership Award recipient, JP Morgan Chase is an overwhelming example of commitment, caring, leadership, and vision in the battle against homelessness.

Plans are already underway for the 13<sup>th</sup> Annual Mel Schottenstein Birthday Celebration with Limited Brands as the Lead Corporate Sponsor. Mark your calendars to attend this inspiring event on Tuesday, June 5, 2007, at the Greater Columbus Convention Center.

## **Corporate Superstars - \$25,000 and above**

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Cardinal Health	Mills/James Productions
The Columbus Foundation	Nationwide Foundation
Harry C. Moores Foundation	Ohio Capital Corporation for Housing
Ingram-White Castle Foundation	Lenore Schottenstein
JPMorgan Chase & Co.	Schottenstein, Zox & Dunn Co., LPA
Limited Brands	The Walter and Marian English Foundation

## **Major Corporate Sponsors - \$10,000 and above**

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Battelle	M/I Homes Foundation
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Crane Plastics Company	The Reinberger Foundation
Grange Insurance Companies	Schottenstein Stores Corporation
Hattie & Robert Lazarus Fund	Wendy's International Foundation
Huntington Bank	Wolfe Enterprises
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## **Corporate Sponsors - \$5,000 and above**

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Abercrombie & Fitch	M. Jameson Crane & Timothy Miller Fund
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Hexion Specialty Chemicals, Inc.	Mark Stauffer
Nancy and Tad Jeffrey	The Strait & Lamp Group
Kegler, Brown, Hill & Ritter	Charlotte & Richard Witkind Fund

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## Pacesetters - \$2,500 and above

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William and Natalie Wright

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## Benefactors - \$1,500 and above

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## Patrons - \$275 and above

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Bobbie and Alan Weiler  
Mr. and Mrs. Marvin E. White  
Matt White  
Georgina and Peter Whitford  
Raymond and Jo Wilson  
Mr. and Mrs. Bernard K. Yenkin

Past Women of Achievement honorees **Nancy Jeffrey** and **Gail G. Thomas** join **Barbara Poppe** at the 2006 Women of Achievement awards luncheon

### **YWCA Women of Achievement**

Every year, starting in 1986, the YWCA Columbus has honored a select group of women at an awards luncheon. These women have made extraordinary contributions to their family, their community, to charity, and to business.

Community Shelter Board (CSB) Executive Director Barbara Poppe was one of six women inducted into the YWCA Columbus Women of Achievement Academy in 2006.

### **Freddie Mac**

“Promising Strategies to End Family Homelessness,” a paper released by The National Alliance to End Homelessness and Freddie Mac, identifies Columbus as a role model community where strategies and programs are ending homelessness. The national release cites a family homelessness decline of 40% from 1,168 families in 1995 to 696 in 2004, attributed to the successful implementation of prevention activities, Housing First, providing housing assistance, targeting services, and data and planning.



## FOUNDERS QUOTES —

“Barb has made me a believer. I've gone from, ‘Oh gosh, let's be careful’ to ‘I think in twenty years we can achieve the goal of eliminating homelessness in Central Ohio.’ I really believe that now.”

— *Cindy Lazarus*



## CSA STAFF

*Seated (left to right)* **Anita Avant**, Front Office Assistant; **Tina Rowe**, Finance Administrator; **Barbara Poppe**, Executive Director.

*Second Row (left to right)* **Tina Thacker**, Direct Client Assistance Manager; **Sara Loken**, Administrative Director; **Tiffany Jackson**, Program Assistant; **Kesha Brooks**, Director of Development and Communications.

*Back Row (left to right)* **Mike Madry**, Grants Administrator; **John Hardiman**, Program Relations Manager; **Tom Albanese**, Director of Programs and Planning; **Chris Kloss**, Development and Communications Assistant; **Barbara Maravich**, Data Analyst; **Shawn Hufstedler**, Director of Finance and Grants; **Dave Davis**, Rebuilding Lives PACT Team Initiative Coordinator.

(not pictured - **Catherine Kendall**, HMIS Administrator).

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
JUNE 30, 2006****ASSETS**

	2006
Cash	\$ 875,885
Grants receivable	1,080,829
Pledges receivable	31,775
Advances and other assets	46,771
Property and equipment, net	1,275,012
Beneficial interest in assets held by foundation	385,394
<b>TOTAL ASSETS</b>	<b>\$ 3,695,666</b>

**LIABILITIES AND NET ASSETS**

	2006
Liabilities:	
Accounts payable and accrued expenses	\$ 167,494
Grants payable	330,476
Deferred revenue	329,199
Total liabilities	827,169
Net assets:	
Unrestricted	2,415,276
Temporarily restricted	453,221
Total net assets	2,868,497
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 3,695,666</b>

**STATEMENT OF ACTIVITIES FOR THE TWELVE MONTHS  
ENDED JUNE 30, 2006****REVENUES**

	2006
Governmental:	
City of Columbus	\$ 2,699,206
Franklin County	2,355,937
State of Ohio	436,668
Housing and Urban Development	140,150
Other	69,359
Non-governmental and Other:	
Contributions	871,398
United Way	816,202
Investment income	24,420
In-kind contributions	222,710
Satisfaction of donor restrictions	496,964
	<b>\$ 8,133,014</b>

**EXPENSES**

	2006
Grants and direct assistance	\$ 6,188,403
Personnel	1,043,036
Project support	242,531
In-kind expenses	222,710
Other administrative	304,252
	<b>8,000,932</b>
Increase (decrease) in unrestricted net assets	<b>\$ 132,082</b>

**CHANGES IN TEMPORARILY RESTRICTED NET ASSETS:**

Contributions	\$ 523,197
Net assets released from restrictions	(496,964)
Increase in temporarily restricted net assets	26,233
Increase (decrease) in total net assets	158,315
<b>Net Assets - Beginning of Year</b>	<b>2,710,182</b>
<b>Net Assets - End of Year</b>	<b>\$ 2,868,497</b>

**Notes in Financial Statements**

**Financial Statement Presentation** — Unrestricted net assets are neither permanently nor temporarily restricted by donor-imposed stipulations and are available for use in the Community Shelter Board's ongoing operations. Temporarily restricted net assets are limited as to use by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and removed by action of the board of trustees pursuant to those stipulations. Contributions are recognized as revenue in the period the commitment or payment is first received. Conditional contributions are not recognized until the conditions are substantially met.

**Funds Held by The Columbus Foundation, Inc.** — The Community Shelter Board (CSB) is required, by Statement of Financial Accounting Standard No. 136, to recognize assets that are held by another organization on CSB's behalf. CSB has transferred assets to a fund held at the Columbus Foundation and are included in CSB's financial statements at their fair value.

For a copy of the full audited financial statements, contact Chris Kloss, Development and Communications Assistant.

**Major public funders of the Community Shelter Board include the City of Columbus, the Franklin County Board of Commissioners, the State of Ohio, and the United Way of Central Ohio.**

**CSB Expense Allocation FY 2005-2006**

- 91% programs
- 5% administration
- 4% fundraising

CSB is a responsible steward of the public's dollars, spending 91% of its budget on programs to help end homelessness.

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Rev. Leon Troy  
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## Sponsoring Organizations

City of Columbus  
Franklin County Board of Commissioners  
United Way of Central Ohio  
Greater Columbus Chamber of Commerce  
ADAMH Board  
Metropolitan Area Church Council  
The Columbus Foundation

## Rebuilding Lives Funder Collaborative Members

ADAMH Board, David Royer  
City of Columbus Administration, Trudy Bartley  
Columbus City Council, Charleta B. Tavares  
The Columbus Foundation, Emily Savors  
Affordable Housing Trust Corporation of Columbus/Franklin County, Mark Milligan  
Columbus Health Department, Teresa Long  
Columbus Mayor's Office, Carla Williams-Scott  
Columbus Medical Association Foundation, Phil Cass  
Columbus Metropolitan Housing Authority, Dennis Guest  
Community Shelter Board, Board of Trustees, Mary Lou Langenhop  
Corporation for Supportive Housing, Sally Luken  
Franklin County Children Services, John Saros  
Franklin County Department of Job and Family Services, Douglas E. Lumpkin  
Franklin County MR/DD, Jed Morison  
Franklin County Administration, James Schimmer  
Franklin County Office on Aging, Antonia Carroll  
Mid-Ohio Regional Planning Commission, Kathy Werkmeister  
Ohio Capital Corporation for Housing, Hal Keller  
Osteopathic Heritage Foundation, Terri E. Donlin Huesman  
United Way of Central Ohio, Janet E. Jackson  
Veteran's Service Commission, Douglas Lay  
Chairperson, Barbara Poppe, Community Shelter Board

## Partner Agencies

Community Housing Network  
Gladden Community House  
Homeless Families Foundation  
Lutheran Social Services / Faith Mission  
Maryhaven  
National Church Residences  
The Salvation Army  
Southeast, Inc. / Friends of the Homeless  
Volunteers of America  
YMCA of Central Ohio  
YWCA Columbus



**Community Shelter Board**  
115 W. Main Street, LL  
Columbus, OH 43215  
614-221-9195  
[www.csb.org](http://www.csb.org)

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### **Vision**

The Community Shelter Board and its partner agencies, combined with the full support of the community, will provide meaningful solutions and alternatives to combat — and eventually eliminate — homelessness in our city.

### **Mission**

The Community Shelter Board, by coordinating community-based efforts, fostering collaboration and funding services, assists families and individuals in central Ohio to resolve their housing crisis.

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