



# Annual Report FY2014



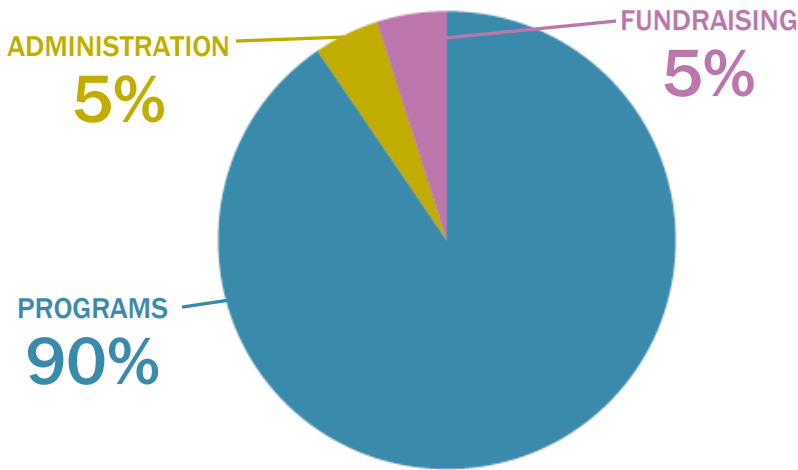


## ABOUT COMMUNITY SHELTER BOARD

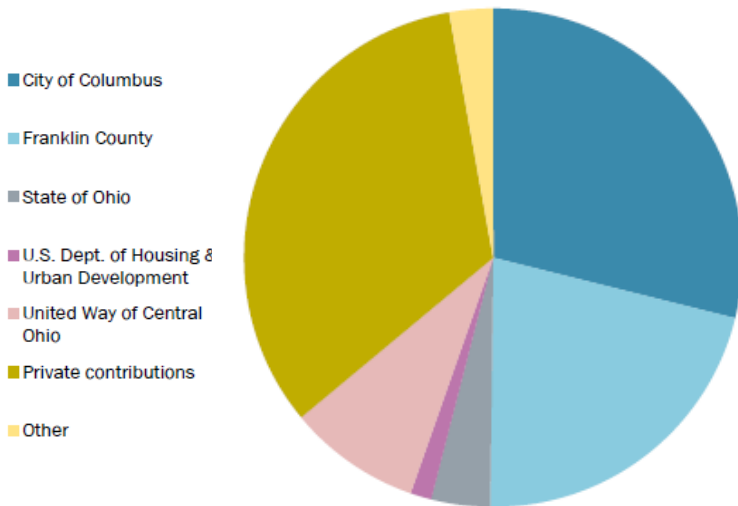
Community Shelter Board, established in 1986, is a collective impact organization that creates collaborations, innovates solutions, and invests in quality programs to end homelessness in Columbus and Franklin County. Community Shelter Board oversees an annual budget of \$14 million to support homeless programs and services. Last year, these programs served 10,000 people.

## EXPENSE ALLOCATION & REVENUE FOR FY2014

Community Shelter Board operating costs are kept low so the majority of our funds go to programs to end homelessness.



USES		
Programs	90%	13,017,889
Administration	5%	667,859
Fundraising	5%	705,989
		\$14,391,737



SOURCES	
City of Columbus	4,930,769
Franklin County	3,630,761
State of Ohio	651,802
U.S. Department of Housing & Urban Development	232,916
United Way of Central Ohio	1,465,000
Private contributions	5,664,430
Other	481,199
	\$17,056,877*

Total net assets at end of fiscal year	\$7,711,714
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\* Revenue exceeded expenses by \$2.7M. This represents funds used for capital improvements as well as funds raised in FY2014 and carried over to FY2015.

CSB is a responsible steward of the public's dollars, spending **more than 90% of its budget on programs** to help end homelessness.

For our FY2014 990, please visit [www.csb.org](http://www.csb.org). For a copy of the full audited financial statements, contact Community Shelter Board at 614.221.9195.

## OUR PARTNERS MAKE IT POSSIBLE

### BOARD OF TRUSTEES for FY2014

Hyman Albritton  
Barbara H. Benham, *Secretary*  
Susan M. Bottiggi  
Darnita M. Bradley  
Colleen M. Buzza  
Amy Dawson  
Joyce D. Edelman  
Douglas A. Herron, *Treasurer*  
Patrick F. Jarvis  
Chad A. Jester, *Vice Chair and Chair Elect*  
Andy Keller  
Jeffrey R. Lyttle, *Vice Chair*  
Christopher McElroy  
Teresa L. McWain  
Timothy T. Miller  
Sheila Prillerman  
Jerry Revish  
Andy Rose  
Mark C. Russell, *Chair*  
Jonathan D. Welty  
Douglas L. Williams

### ADVISORY COUNCIL for FY2014

Patricia Cash  
James D. Curphey  
The Honorable Michael Curtin  
Steven Gladman  
Matthew D. Habash  
Mark Huddy  
Holly S. Kastan  
Hal Keller  
Mary Lou Langenhop  
Thomas B. Ridgley  
Gail Gregory Thomas

### SPONSORING ORGANIZATIONS for FY2014

American Electric Power Foundation  
City of Columbus  
The Columbus Foundation  
Franklin County Board of Commissioners  
JPMorgan Chase Foundation  
L Brands Foundation  
Nationwide Foundation  
State of Ohio  
U.S. Department of HUD  
United Way of Central Ohio

### PROVIDER AGENCIES for FY2014





AIDS Resource Center of Ohio  
Amethyst  
Communities in Schools  
Community Housing Network  
Concord Counseling  
Gladden Community House  
Goodwill Columbus  
HandsOn Central Ohio  
Homeless Families Foundation  
Huckleberry House  
Lutheran Social Services/Faith Mission  
Maryhaven  
National Church Residences  
OSU Star House  
The Salvation Army  
Southeast Inc./Friends of the Homeless  
Volunteers of America of Greater Ohio  
YMCA of Central Ohio  
YWCA Columbus

### REBUILDING LIVES FUNDER COLLABORATIVE MEMBERS for FY2014

Affordable Housing Trust for Columbus and Franklin County, Steven Gladman  
Alcohol, Drug and Mental Health Board of Franklin County, David Royer  
Center for Family Safety and Healing, Karen Days  
City of Columbus, Kim Stands  
Columbus City Council, Hearcel Craig  
Columbus City Schools – Project Connect, Amy Bradley  
Columbus Coalition for the Homeless, Don Strasser  
The Columbus Foundation, Emily Savors  
Columbus Mayor's Office, Erika Clark Jones  
Columbus Metropolitan Housing Authority, Charles Hillman  
Columbus Police Department, Commander Rhonda Grizzell  
Community Shelter Board, Michelle Heritage  
CSB Board Members, Joyce D. Edelman, Douglas A. Herron and Teresa L. McWain  
CSB Citizens Advisory Council, Sheila Prillerman, David Simmons  
Columbus State Community College, Nancy Case  
Corporation for Supportive Housing, Terri Power  
Franklin County Board of Commissioners, James Schimmer  
Franklin County Board of Developmental Disabilities, Jeff Pattison  
Franklin County Children Services, Chip Spinning  
Franklin County Department of Job and Family Services, Anthony Trotman  
Franklin County Office on Aging, Antonia Carroll  
Goodwill Columbus, Mary Vail  
Legal Aid Society of Columbus, Emily Crabtree  
Mid-Ohio Regional Planning Commission, Kathy Werkmeister  
Ohio Capital Corporation for Housing, Jonathan D. Welty  
OhioHealth, Marissa Michaels  
Veterans Administration, Carl Landry  
Veterans Service Commission, Douglas Lay  
Vineyard Columbus, Dan Franz  
Volunteers of America of Greater Ohio, Suzanne Seifert  
Twin Valley Behavioral Healthcare, Veronica Lofton  
United Way of Central Ohio, Janet E. Jackson








## FY2014 Rebuilding Lives **REPORT CARD**

Columbus and Franklin County's community plan to end homelessness.

GOALS	DESCRIPTION	CONVENER	PROGRESS	REPORT
<b>Coordinate Emergency Aid</b>	Coordinate emergency aid from community-based assistance programs.	United Way of Central Ohio and Franklin County Department of Job and Family Services		The administration of the emergency food and shelter program was reassigned to HandsOn Central Ohio, the entity that also manages the coordinated point of access to emergency shelter for single adults. The change was made with the goal to improve prioritization of available funds to prevent homelessness. Alignment with the Franklin County Prevention Retention and Contingency dollars is still outstanding.
<b>Increase Access to Benefits &amp; Income</b>	Provide immediate and systematic access to mainstream benefits and services for persons who are homeless and served by the homeless service system.	Community Shelter Board		This program has increased the number of approved social security and other benefits for persons experiencing homelessness.
<b>Employment</b>	Coordinate and expand access to community-based employment assistance programs.	Community Shelter Board		The Transitional Work Program administered by Goodwill in collaboration with Donatos and Columbus Hospitality Management was implemented in permanent supportive housing projects. To date, five housing providers referred sixty-three participants that were enrolled in the program. Thirty-two participants received on-the-job training at Donatos and Columbus Hospitality Management work sites.
<b>Single Point of Contact for Adult Shelter</b>	Develop a single point of contact system, with stronger linkage to community resources, for adults experiencing a housing crisis.	Community Shelter Board		The coordinated point of contact has been fully integrated into the single adult system. Diversion rates increased from 16% in FY2013 to 23% in FY2014.

**community shelter board**



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 columbus, ohio 43215 www.csb.org

<b>Collaborative Outreach System</b>	Create a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation, and shared outcomes for outreach programs.	City of Columbus		Coordination among providers and organizations serving those experiencing street homelessness has improved. Heating and cooling stations have been established. 96% of clients were linked to safe shelter or housing in FY2014, up from 86% in FY2013.
<b>Unified Supportive Housing System</b>	Create a unified system for permanent supportive housing which includes centralized eligibility determination and placement, periodic review of tenant needs, and “move up” incentives to encourage tenants to be more independent.	Community Shelter Board		The Unified Supportive Housing System added four housing projects during 2014 and moved more than 204 of the highest need individuals into stable permanent supportive housing. Currently there are 1,071 housing units under management by the Unified Supportive Housing System.
<b>Increase Supportive Housing Units</b>	Develop an additional 1,400 units of permanent supportive housing to reach a total inventory of 2,700 single adult/couple units.	Community Shelter Board		To date, 298 site-based and 245 scattered sites units have been brought online or are in the pipeline. 425 more housing units are needed to reach the 2,700-unit goal.
<b>Provide Rent Subsidies</b>	Develop longer-term rent subsidies for homeless single adults to meet annual need.	Community Shelter Board		CSB continues to provide limited rent subsidy to those exiting shelter. The end of the Homelessness Prevention and Rapid Re-Housing stimulus programs resulted in a dramatic reduction in available funds for rent subsidy.
<b>Tier II Family Conversion</b>	Transition Tier II shelter from a fixed unit approach to a flexible supply of housing with interim supports.	Community Shelter Board		All tier II family shelter units have been converted to rapid re-housing.
<b>Affordable Housing Campaign</b>	Launch a campaign for increased resources for affordable and supportive housing as well as rent subsidies for persons who are homeless or at risk of homelessness.	Community Shelter Board		This strategy is still under development. Lack of affordable housing continues to be a barrier to exiting shelter.
<b>Re-Entry Housing Advocacy</b>	Advocate with other systems to improve and increase housing placements for people returning to the community from domestic violence shelter, institutional	Corporation for Supportive Housing		<b>Incarcerated Populations:</b> The Bureau of Justice Assistance awarded a grant to fund services and supportive housing for individuals that are high users of jail, shelter, and mental health services.

**community shelter board**

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	<p>or residential settings.</p>	<p>Community Shelter Board</p> <p>ADAMH Board of Franklin County</p>	<p></p> <p></p>	<p>Franklin County’s Housing and Behavioral Health Subcommittee continues to meet and is finalizing recommendations from research completed by the Council of State Governments for the Justice and Behavioral Health Initiative of the Franklin County Criminal Justice and Community Connections planning board. A data match between Franklin County jail, ADAMH and Community Shelter Board was completed. Four major areas identified for improvement:</p> <ol style="list-style-type: none"> <li>1. Consistent risk assessment</li> <li>2. Behavioral health screening and assessment</li> <li>3. Re-entry planning</li> <li>4. Availability and accessibility of effective community-based behavioral health housing</li> </ol> <p>Recommendations are under development.</p> <p><b>Domestic Violence Populations:</b> People experiencing homelessness and exiting the domestic violence shelter are now able to access CSB’s rental assistance dollars.</p> <p><b>Mental Health Populations:</b> A successful pilot was implemented in 2011/2012 using federal stimulus dollars. Recommendations to further this work beyond the current pool of permanent supportive housing will result from the Council of State Governments research. ADAMH continues to invest in housing and has approximately 116 units of housing for their system clients coming out of residential treatment programs to make room for people exiting institutions.</p>
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